



Just the Facts

Montana Data Center Electricity

Montana Chamber of Commerce

March 3, 2026



Bob Morris
Lance Energy Chair

Artificial Intelligence: a Bubble or a Trend?

The Rise of AI:

A Reality Check on Energy and Economic Impacts



Mark P. Mills

Executive Director, National Center for Energy Analytics
Distinguished Senior Fellow, Texas Public Policy Foundation
Distinguished Fellow, Hamm Institute for American Energy

A RESEARCH PARTNERSHIP BETWEEN:

The National Center for Energy Analytics
<https://energyanalytics.org>

The Hamm Institute for American Energy
<https://hamminstitute.org>



NATIONAL CENTER
FOR ENERGY ANALYTICS



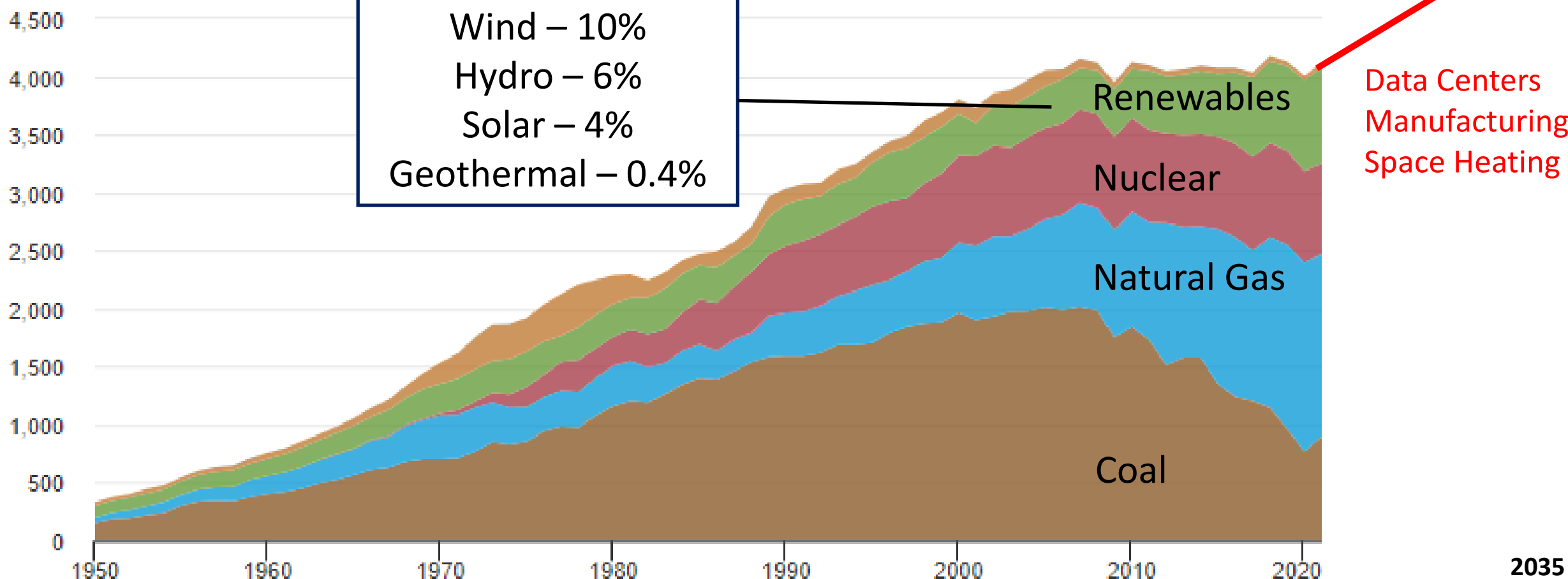
Hamm Institute
for American Energy
OKLAHOMA STATE UNIVERSITY

- Annual spend \$1T...\$2T
- Private capital
- ~5% of GDP
- Interstate Highway or Chemical Industry
- Productivity (GDP) Boost: 1% -> 4%
- National Security

U.S. Electrical Energy Mix is Changing

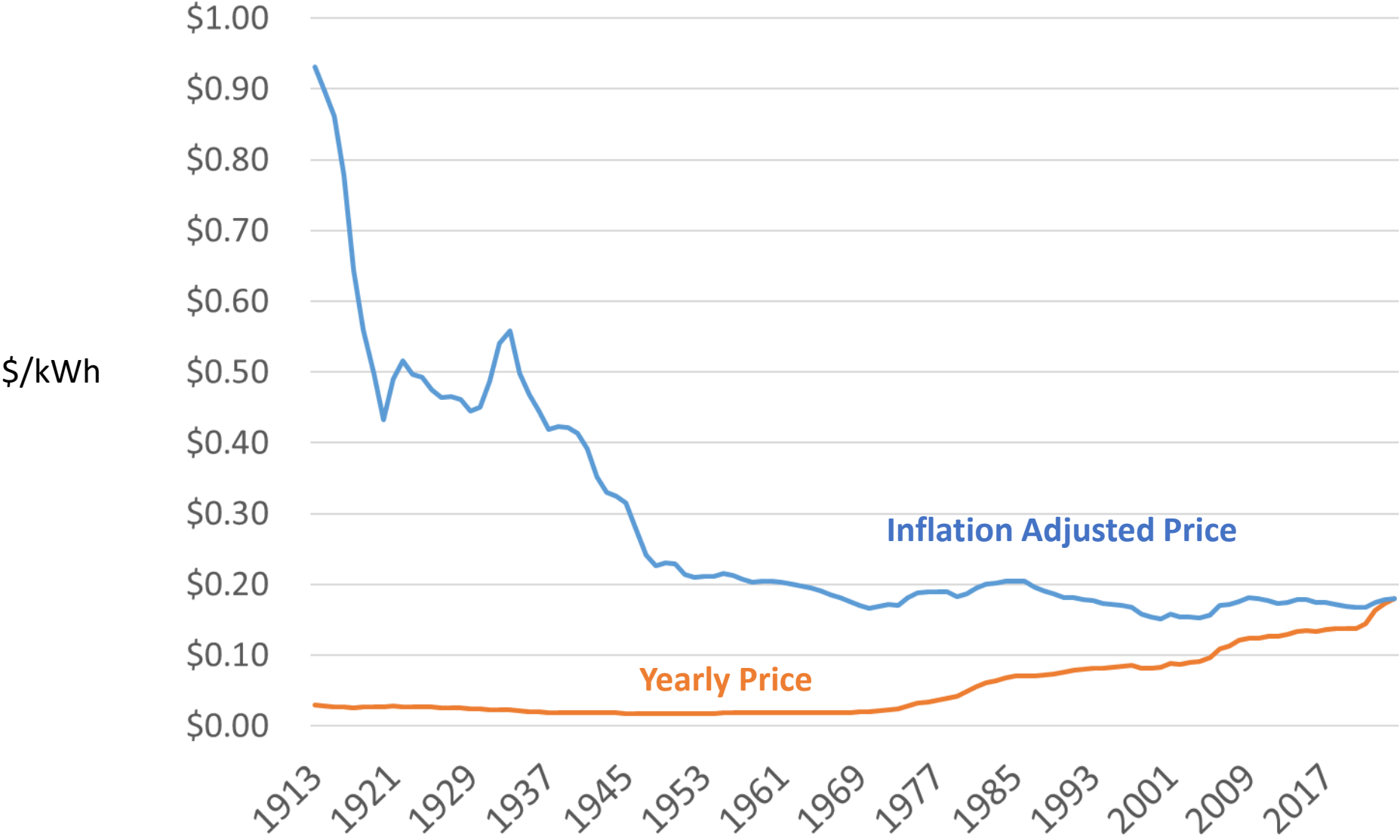
Cheaper, Cleaner Natural Gas Dominates US Production

Terawatt hours



U.S. Energy Information Administration, [Electric Power Monthly](#), February 2024; preliminary data

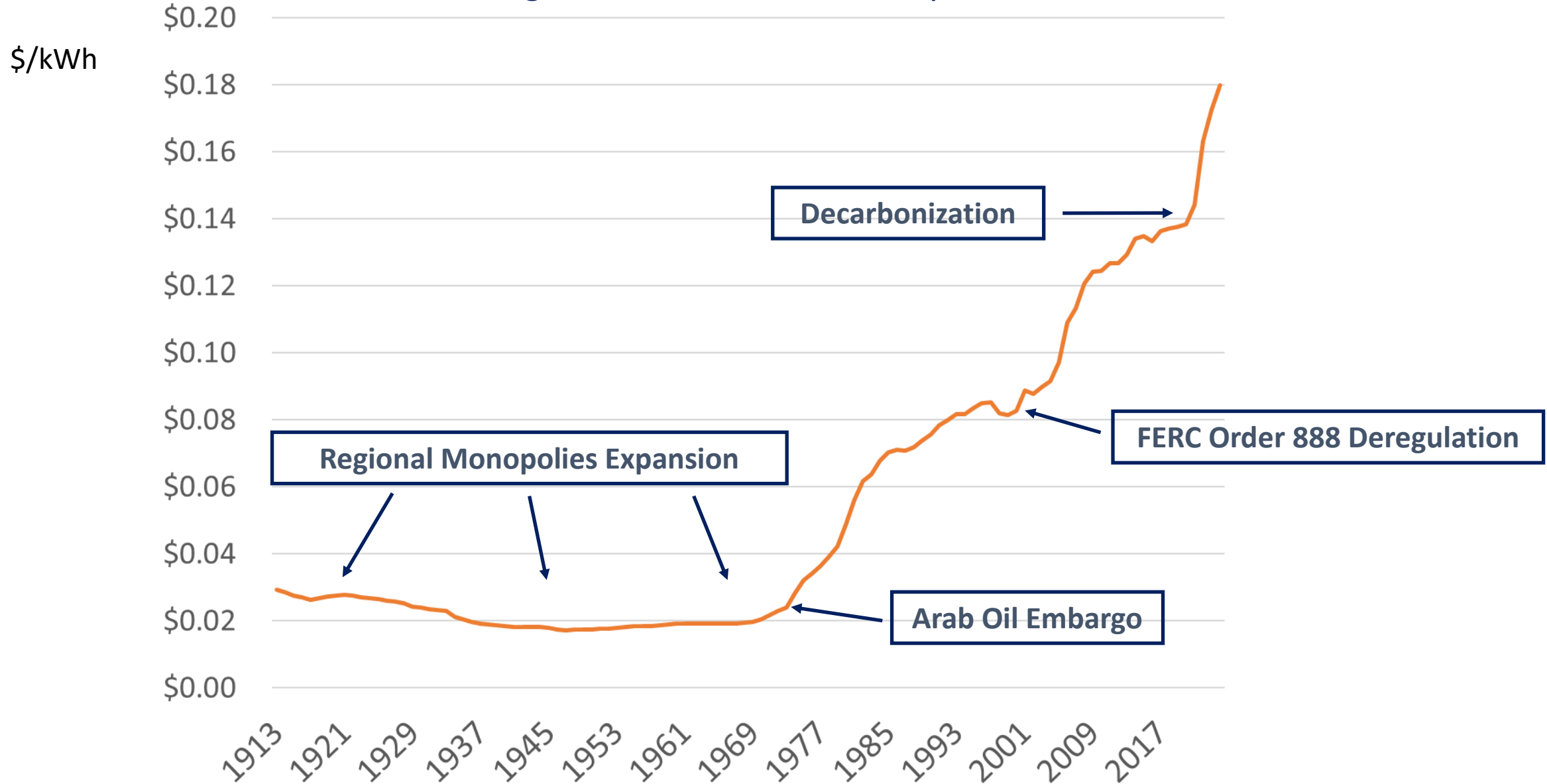
Public Service Companies Reduce Prices for a Century



Sources: US Bureau of Labor Statistics; www.in2013dollars.com/electricity/price-inflation

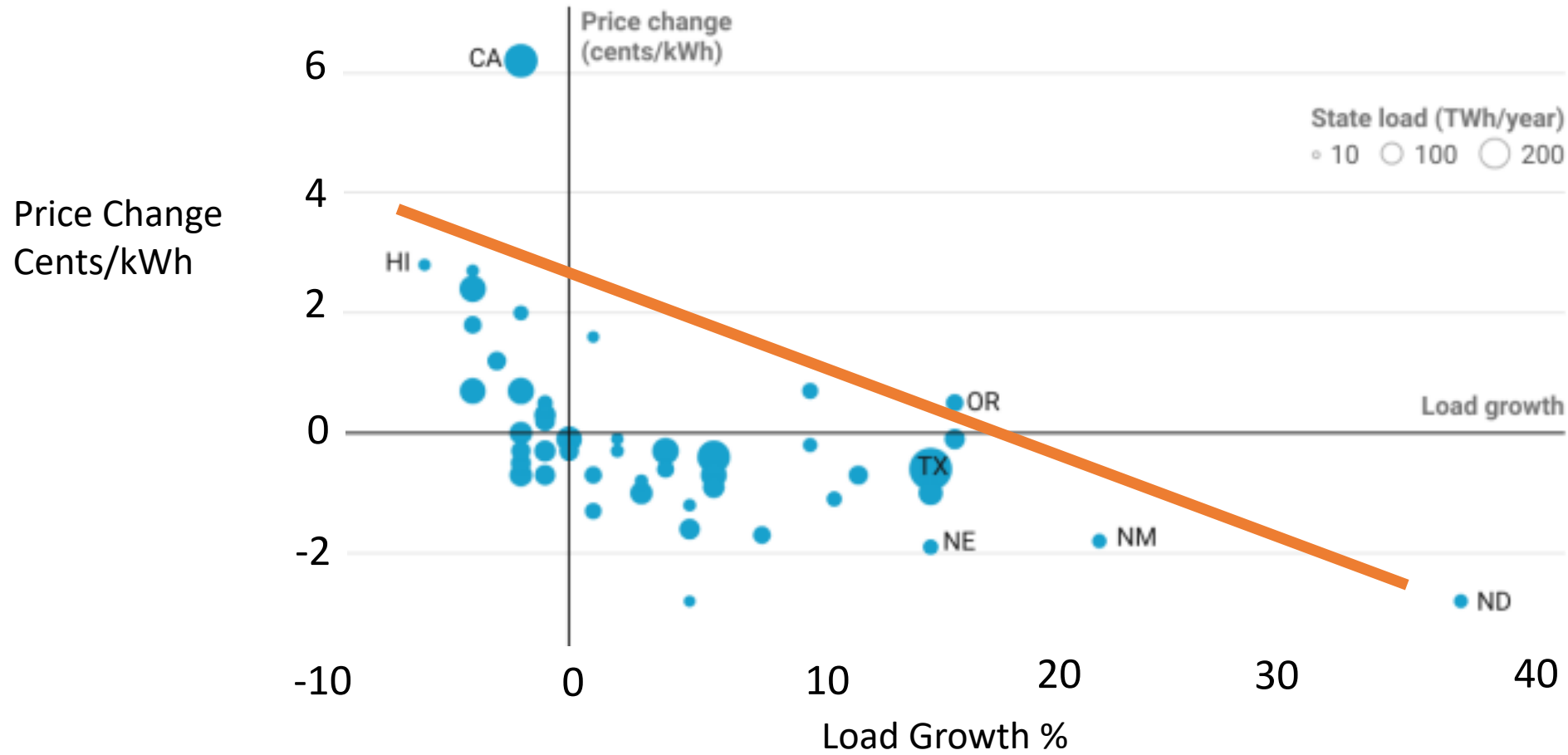
Engineering, Economics, and Politics Drive US Electricity Prices

Average US Residential Electricity Rate



Load Growth Reduces Retail Electricity Prices

Load Growth vs. Retail Price Changes from 2019 to 2024



Tailored for Scale: Designing Electric Rates and Tariffs for Large Loads

A Guidebook of Industry Best Practices
and Examples from Real-World
Amazon Data Center Case Studies

December 2025

Prepared by:

Data Centers Benefit Ratepayers, Communities, and the Environment

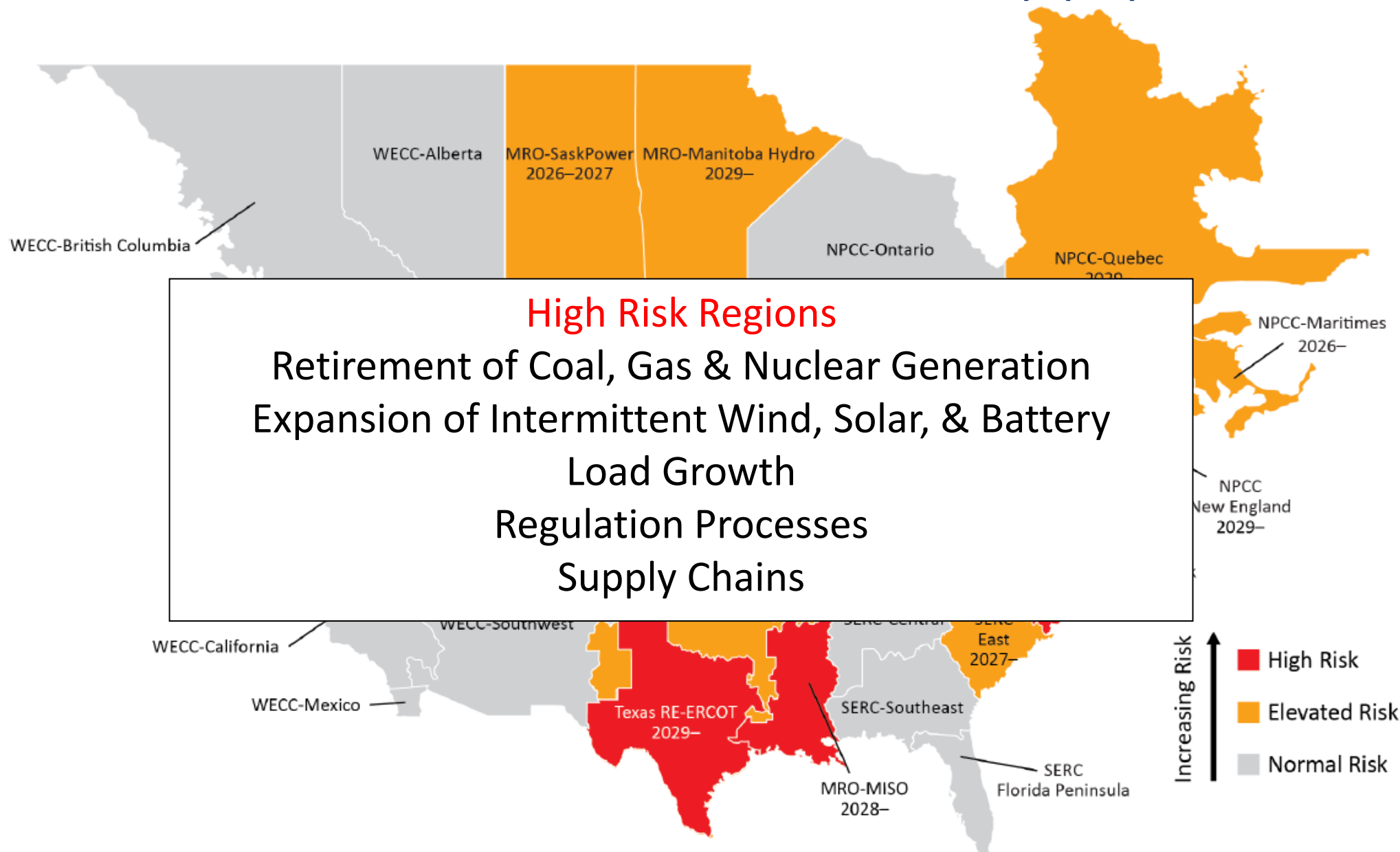
Driving Load Growth: Data centers are a major source of new U.S. electricity demand and grid investment after decades of flat growth.

No Cost Shift: They pay full cost to serve and can lower rates through surplus revenue.

Investment & Jobs: Large loads accelerate grid upgrades and economic development.

Clean Energy & Innovation: Support renewables and emerging technologies; rate design and regulation is evolving.

NERC Assesses Electrical Supply Risks



Resource Adequacy and the Energy Transition in the Pacific Northwest: Phase 1 Results

Washington Utilities and Transportation Commission
Washington Department of Commerce

Resource Adequacy Meeting, RCW 19.280.065, Docket
UE-210096

September 22, 2025

Lacey, Washington



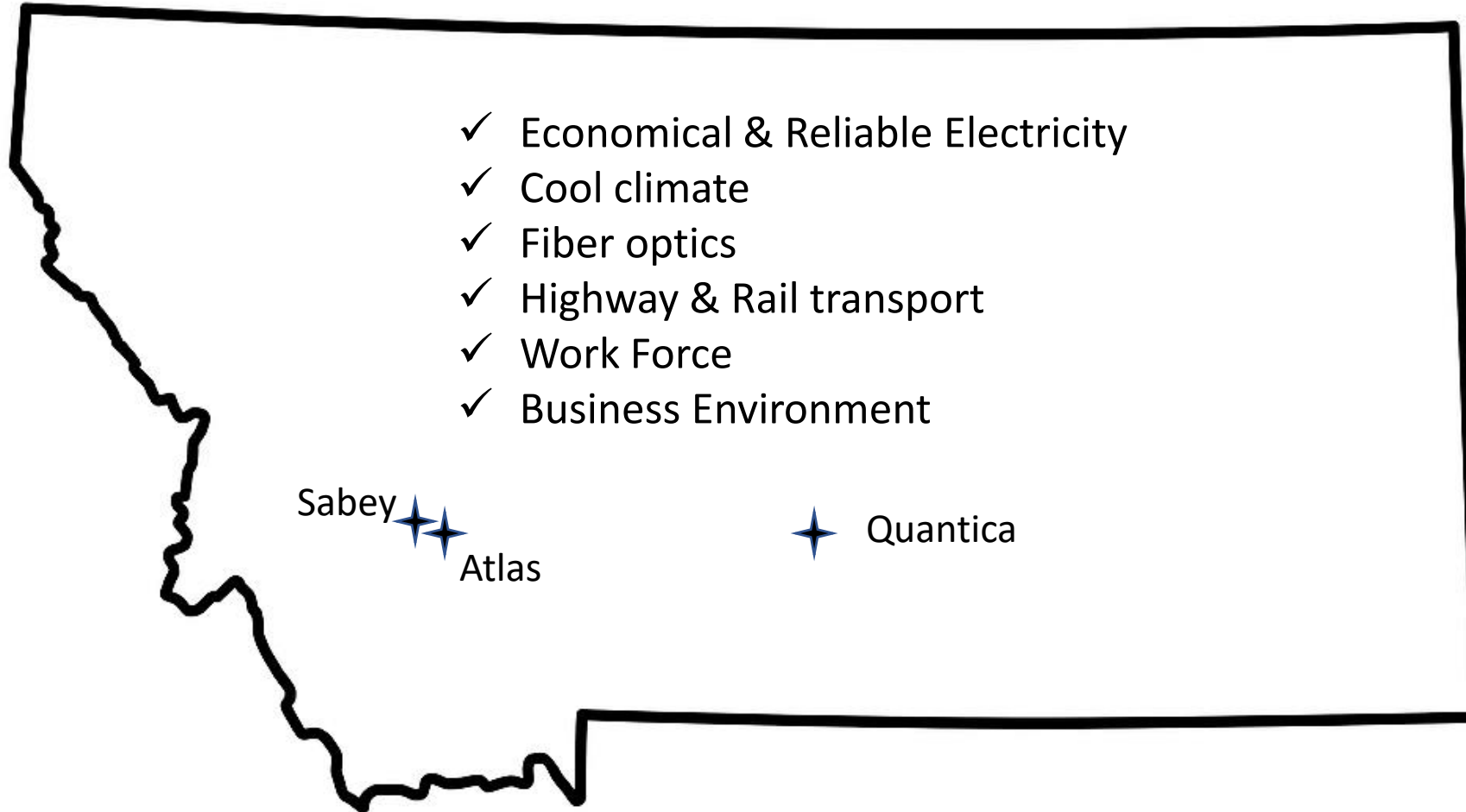
Energy+Environmental Economics

- Load growth and generation retirements create a 9GW resource gap by 2030
- Preferred wind, solar, and battery resources make only small contributions
- Natural gas is the only viable near-term firm capacity option

Proposed Data Center Expansions

Supplier	Location	Initial Load (MW)	Final Load (MW)
Atlas	Butte	150	150
Quantica	Broadview	500	1,000
Sabey	Butte	50	200
Total		700	1,350

Why Data Centers in Montana?



Montana Offers Low Electricity Prices

Cents per kWh

40

35

30

25

20

15

10

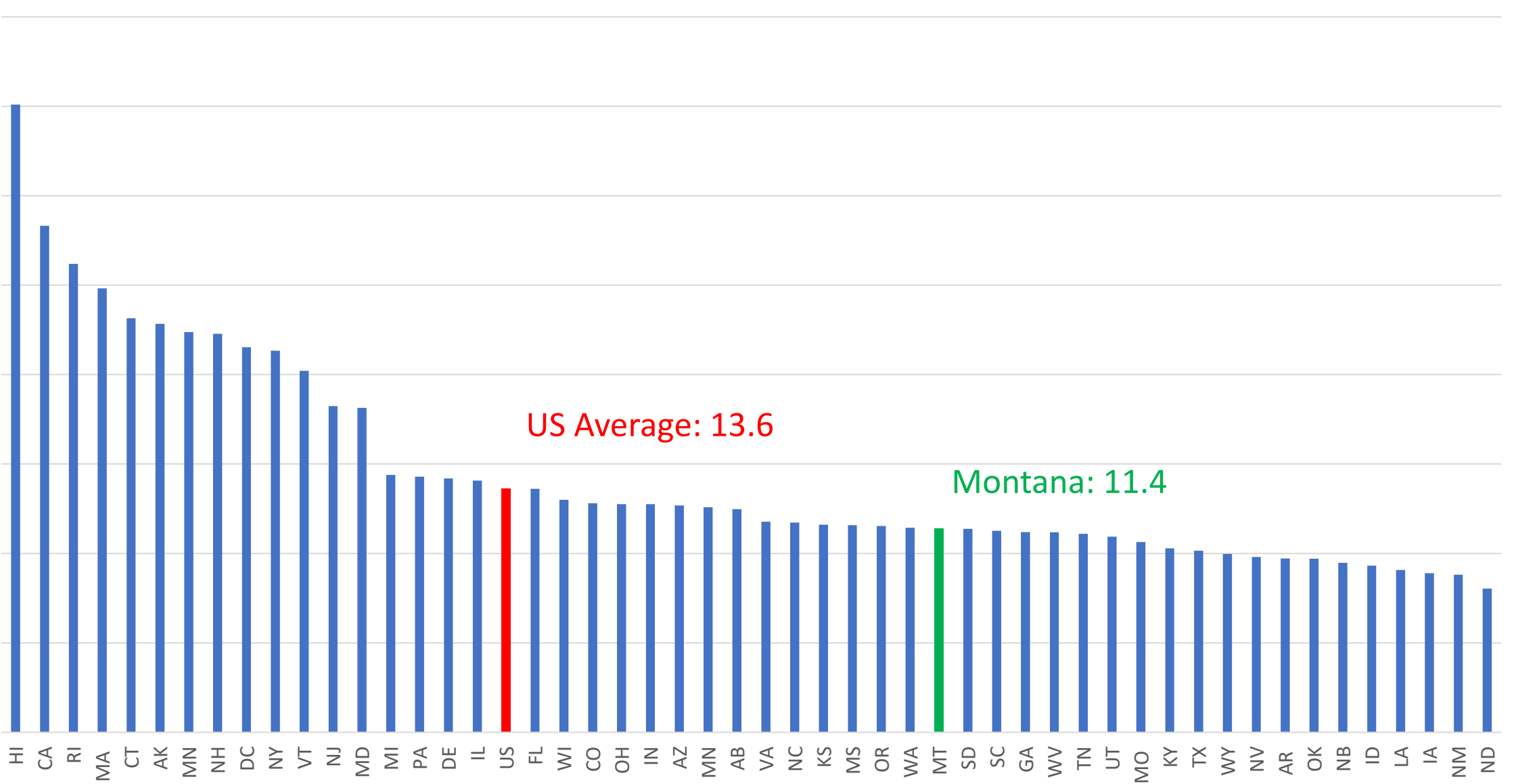
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HI CA RI MA CT AK MN NH DC NY VT NJ MD MI PA DE IL US FL WI CO OH IN AZ MN AB VA NC KS MS OR WA MT SD SC GA WV TN UT MO KY TX WY NV AR OK NB ID LA IA NM ND

US Average: 13.6

Montana: 11.4



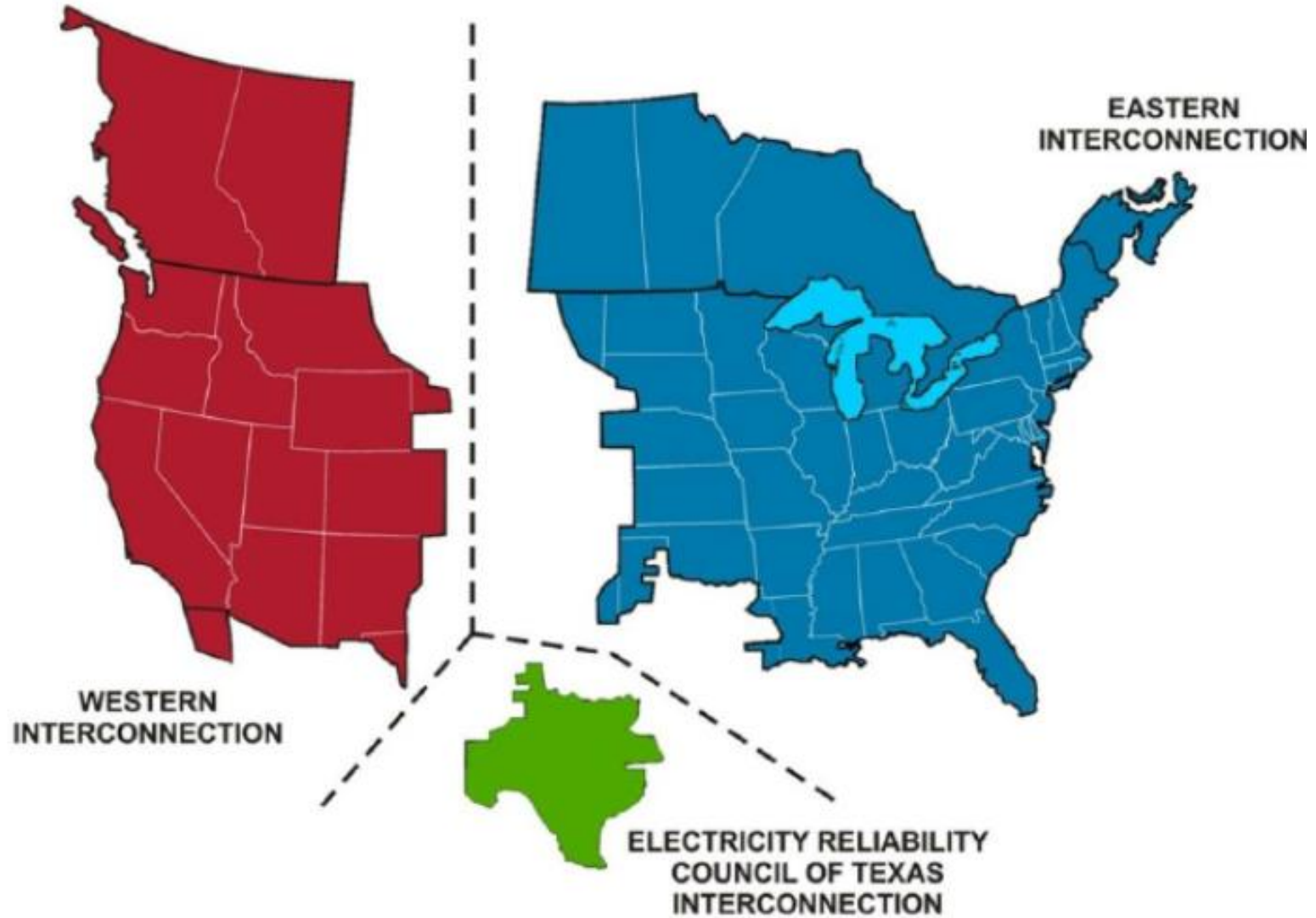
MT Transmission Network is a Strategic Regional Asset



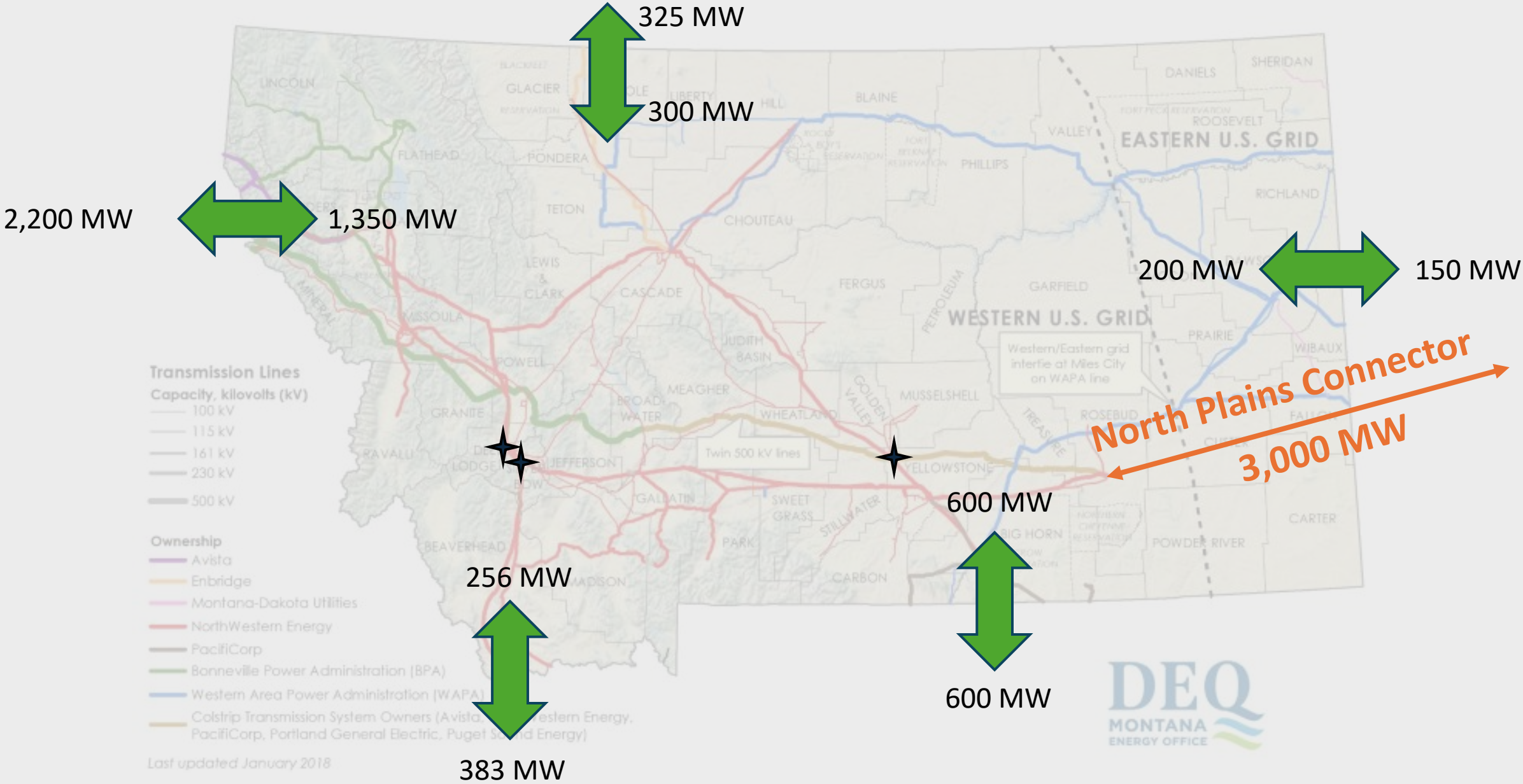
Last updated January 2018



U.S. “Grid” is Three Networks



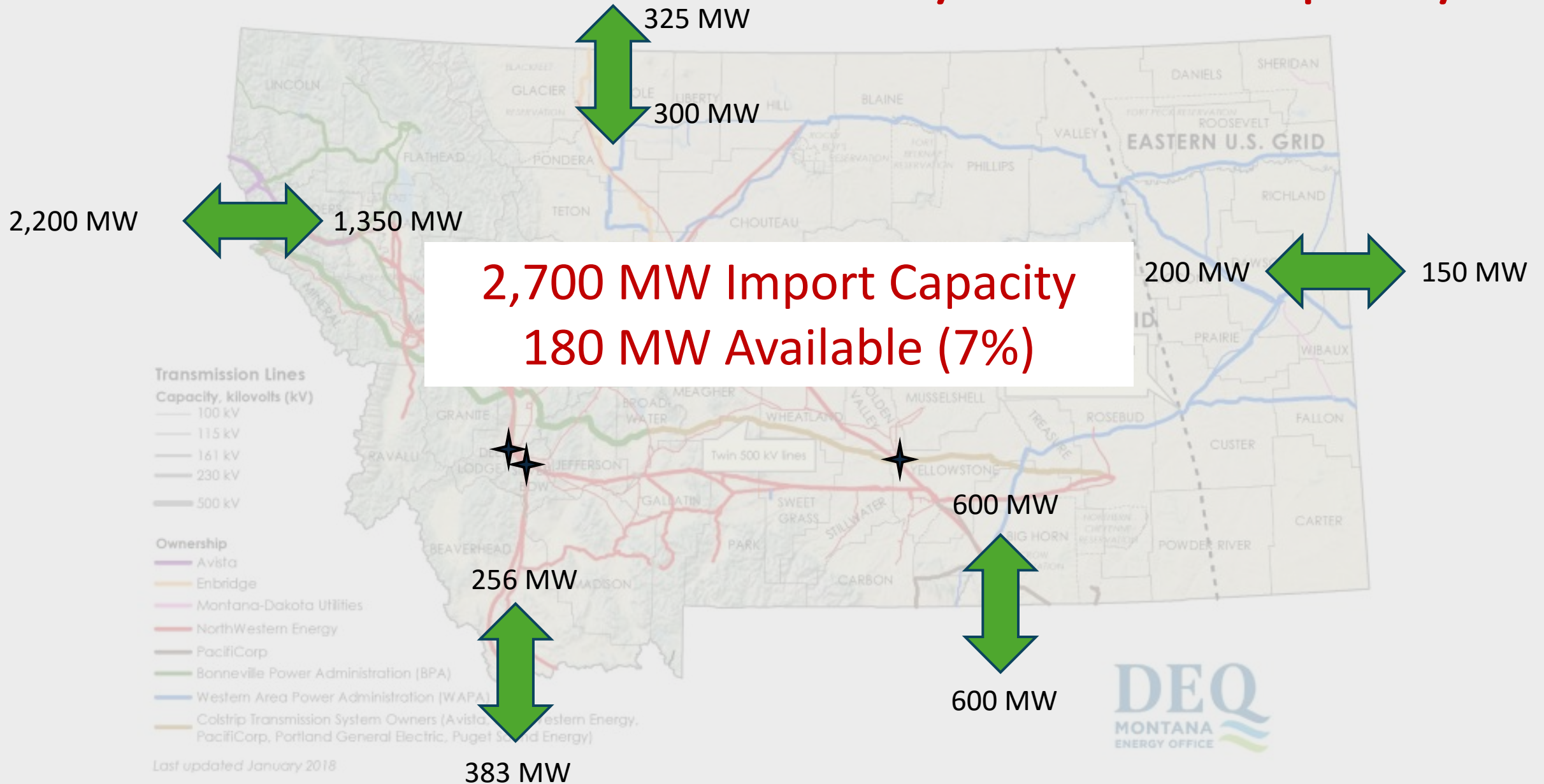
MT Transmission Network is a Strategic Regional Asset



North Plains Connector
3,000 MW



Montana Electric Transmission System is At Capacity



Coal, Hydro and Wind: Montana's Key Electricity Sources



Montana's Generation Resources are Changing

Changes Since 2012



+0 MW



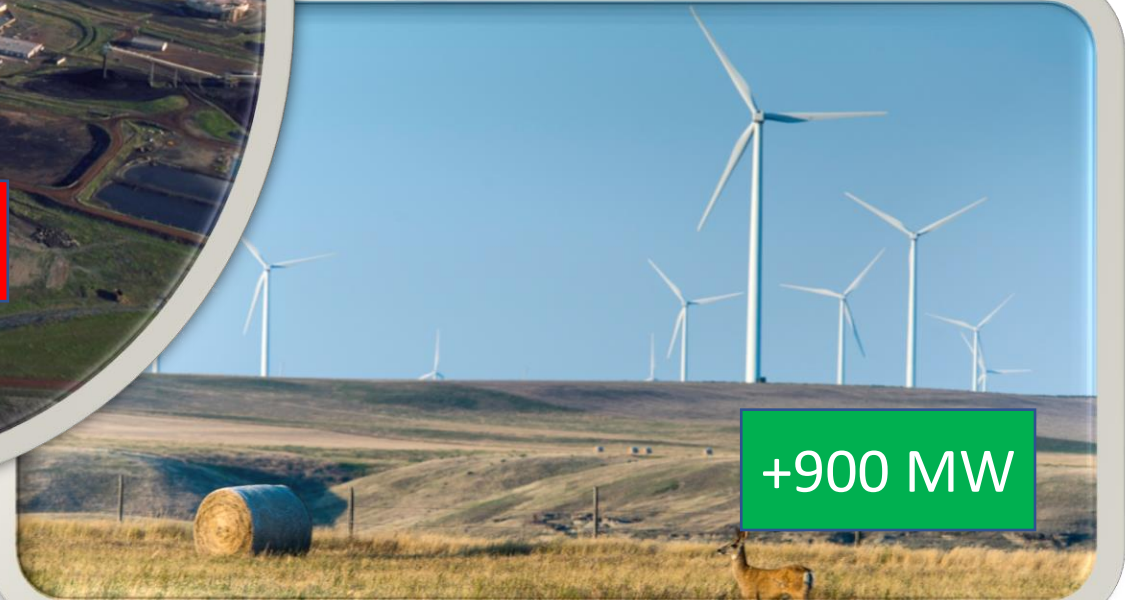
+100 MW



-900 MW



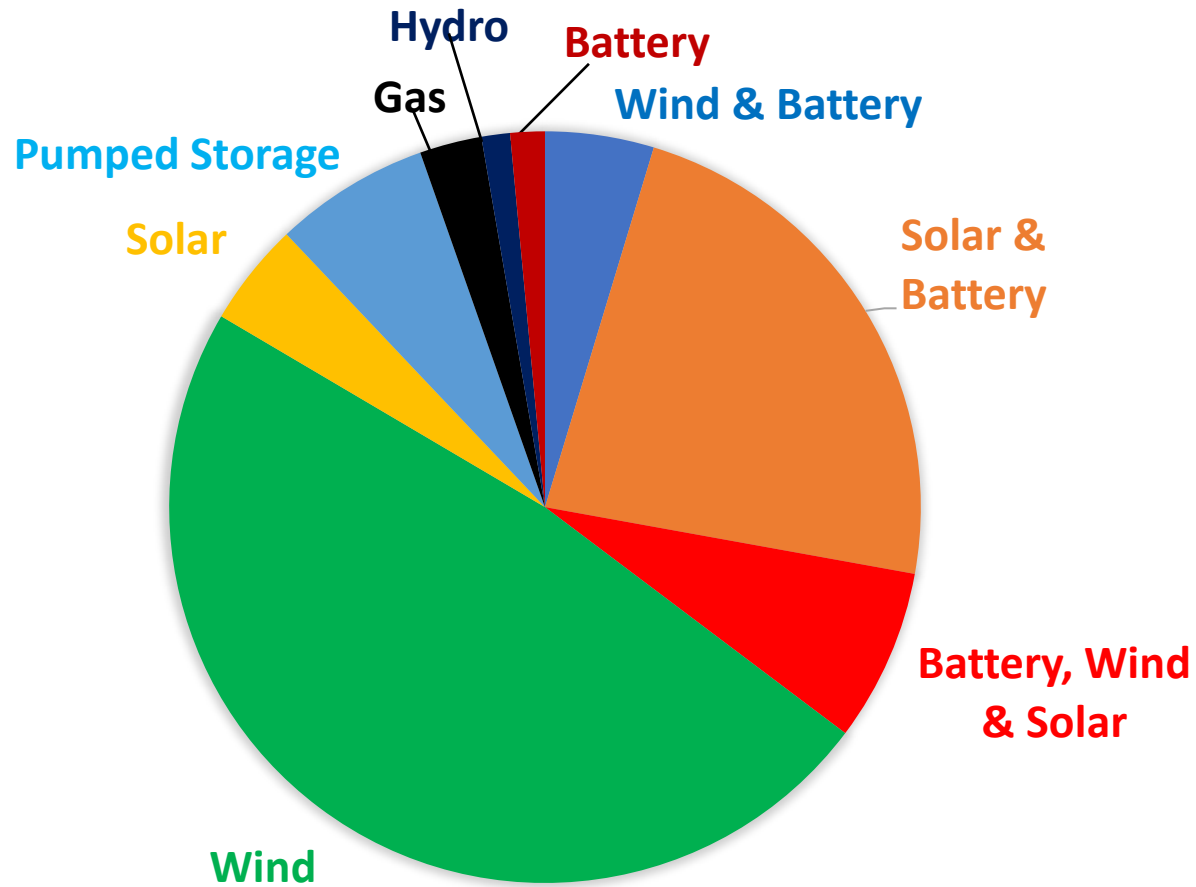
+175 MW



+900 MW

Power Producers Plan Wind, Solar, & Battery for Montana

Total 6,734MW in Northwestern Energy Interconnection Queue

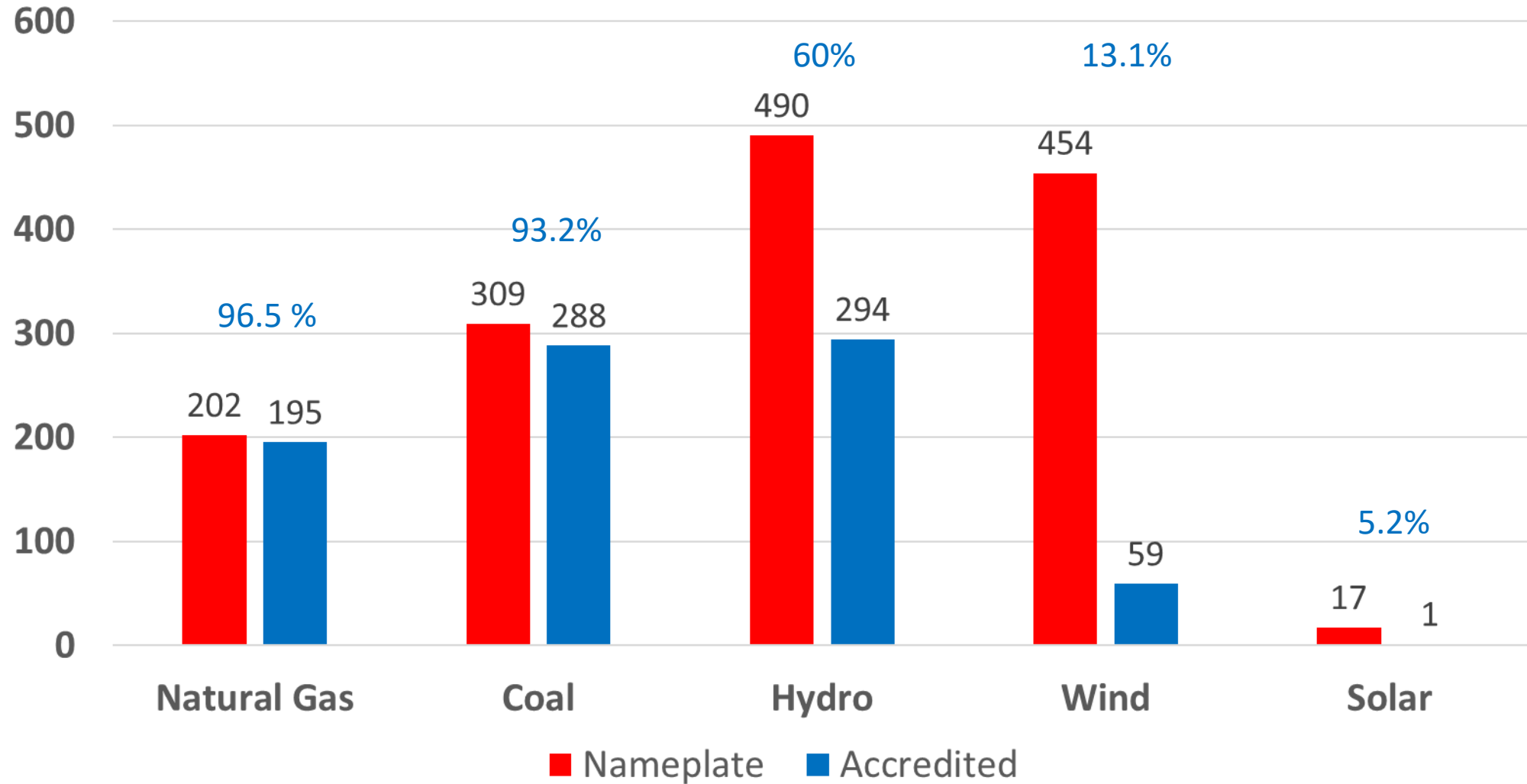


- Huge project backlog
- First come, first served
- 10% project completion

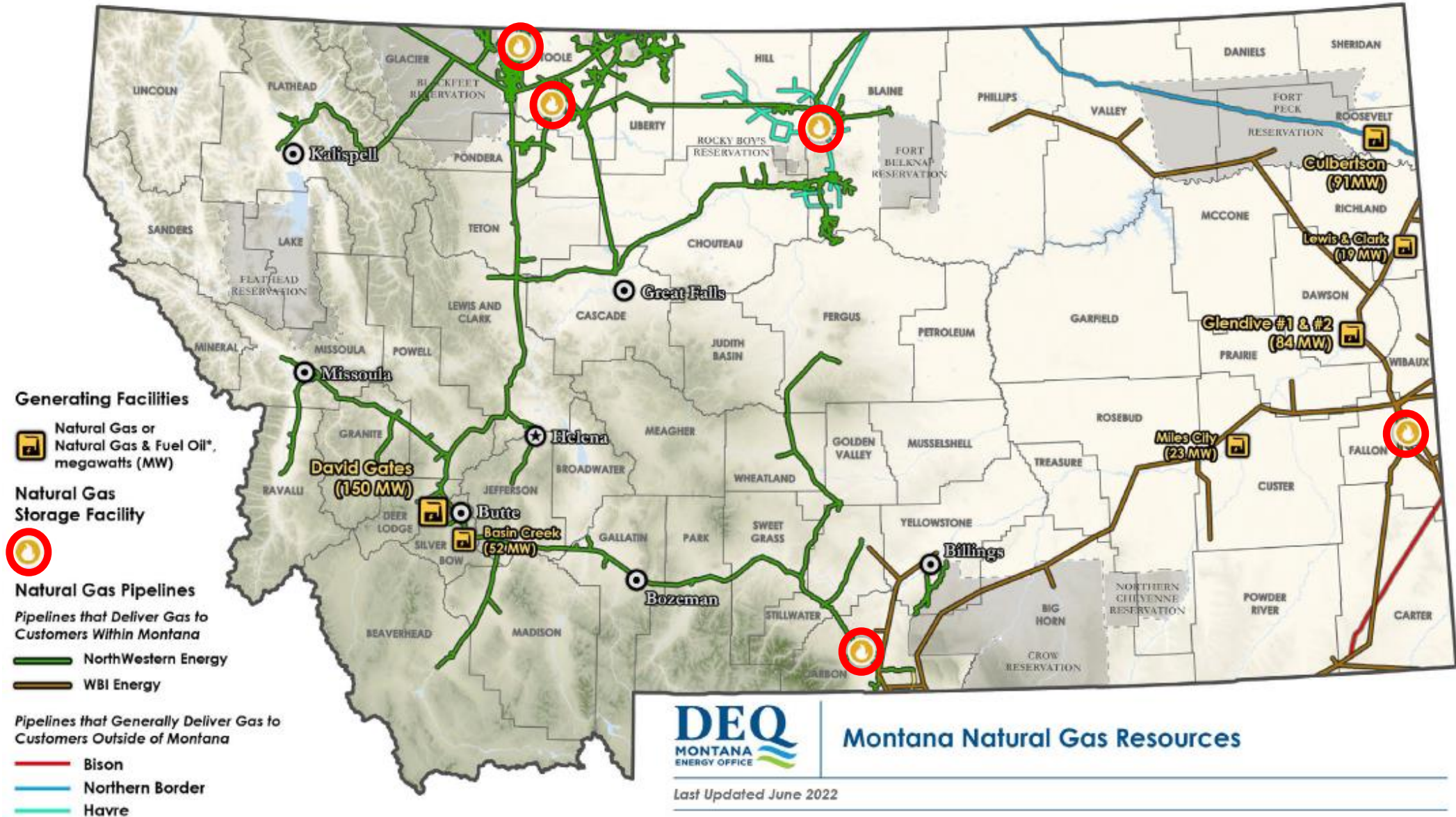
How Do Generation Sources Score on Ability to Serve Peak Demand?

Accreditation Scores Set by Regional Regulators

Megawatts



Imports Provide Half of Montana's Natural Gas

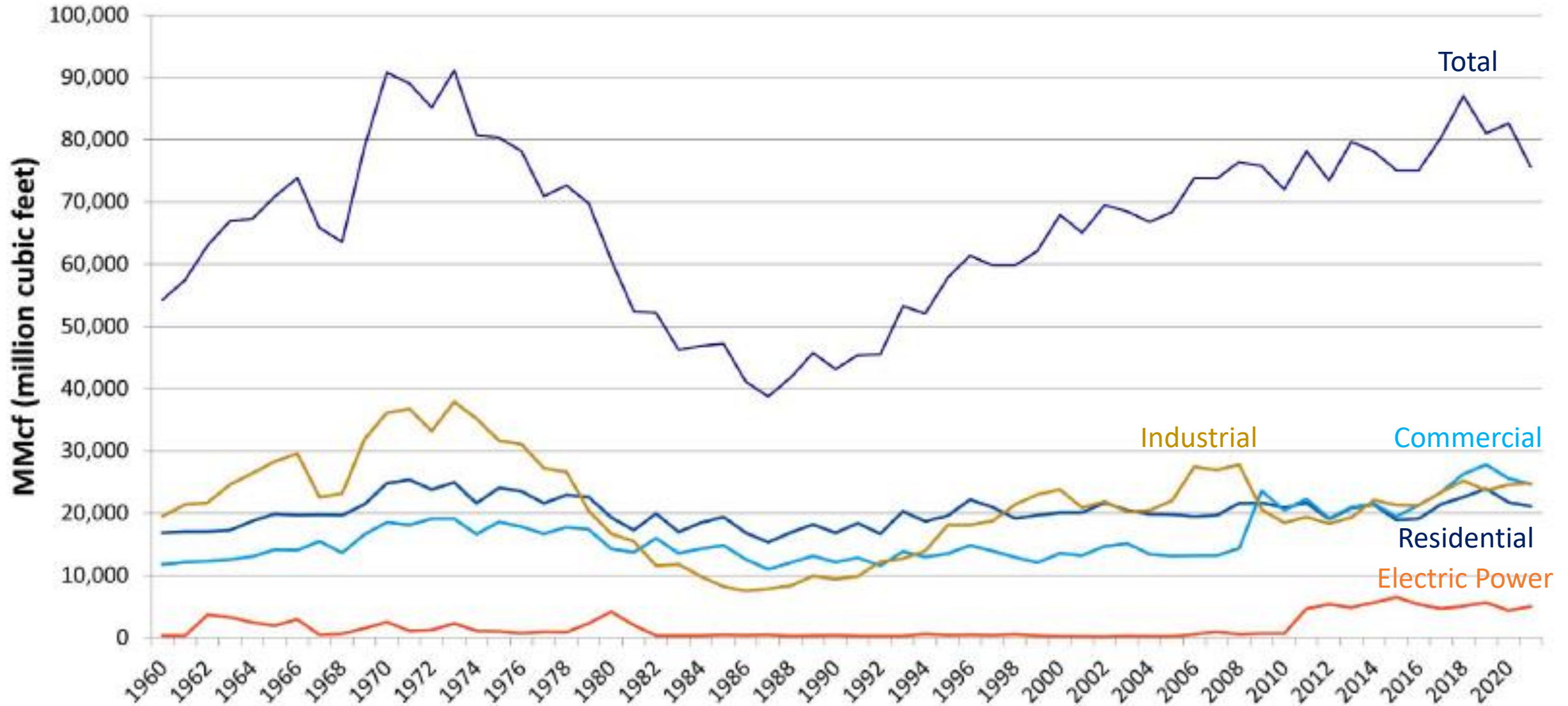


*Culbertson, Glendive 1 & 2, and Miles City are rated to operate with either natural gas or #2 fuel, but have been predominantly fueled by natural gas in recent years.

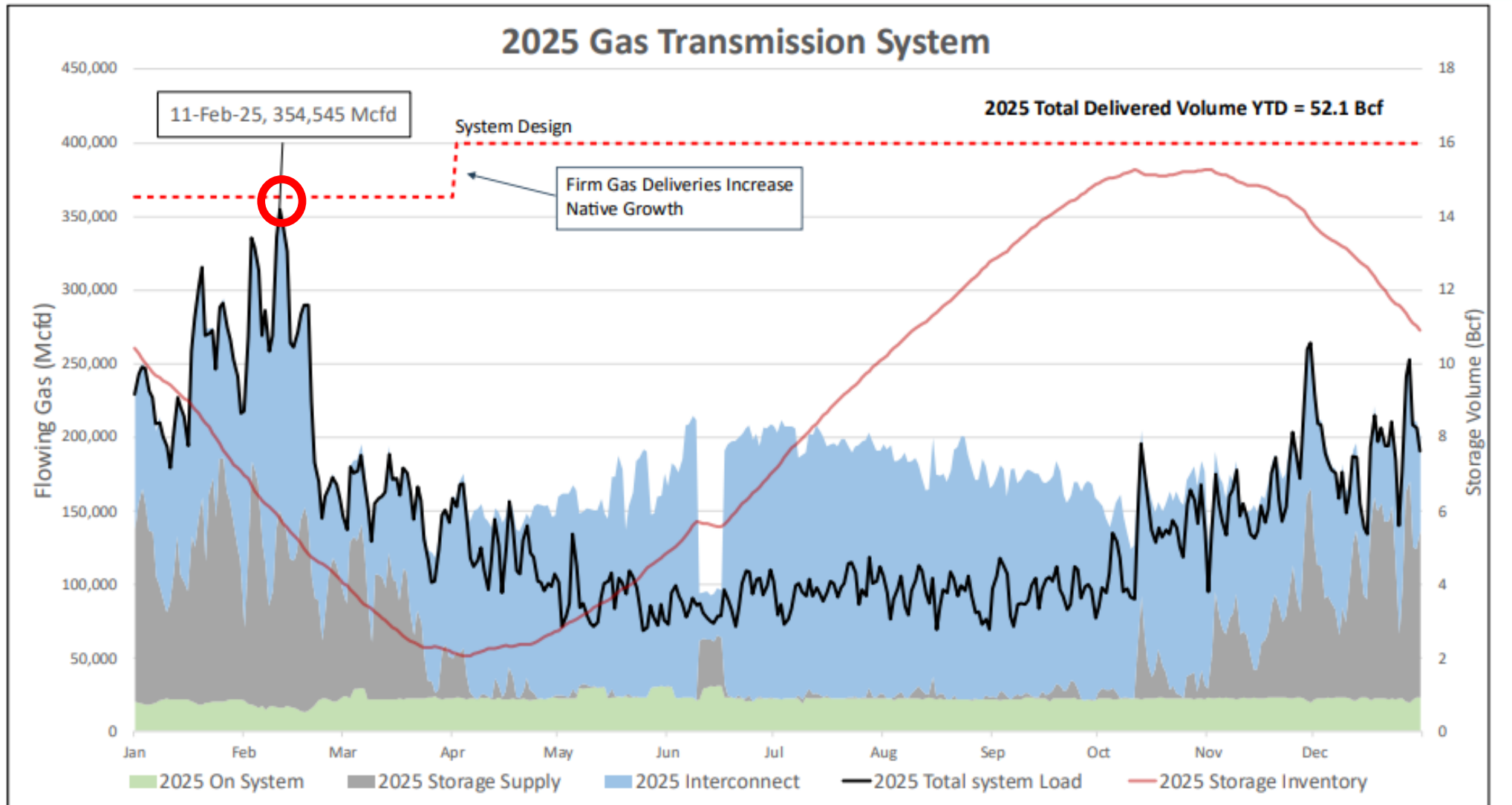
Facility Data Source: U.S. Energy Information Administration (EIA), 2020
 Pipeline Data Source: U.S. Energy Information Administration (EIA), 2020

Natural Gas: a Minor Contributor to Montana Electricity

Adding a 500MW Gas Generation Plant Would Increase Load 50%

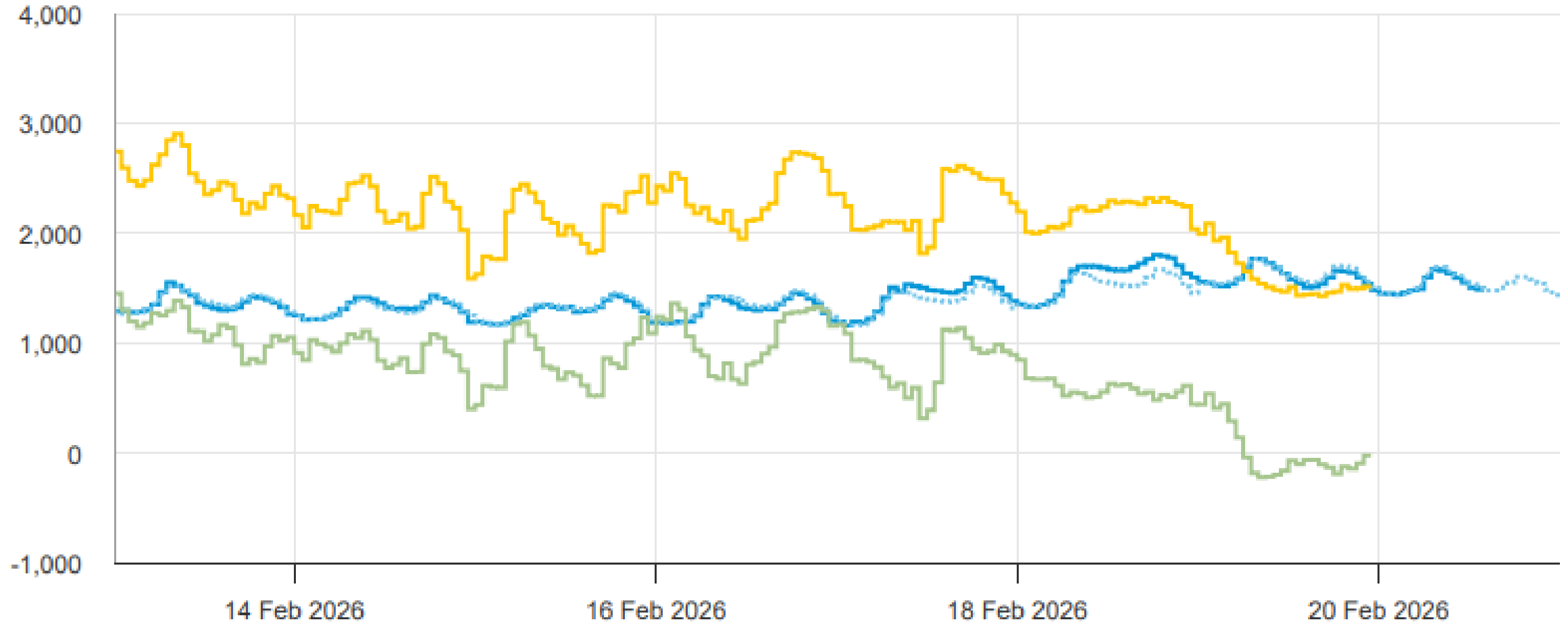


Montana's Gas System is at Full Capacity



Montana is a Net Energy Exporter

megawatthours



— NWMT demand ···· NWMT demand forecast — NWMT net generation — NWMT total interchange

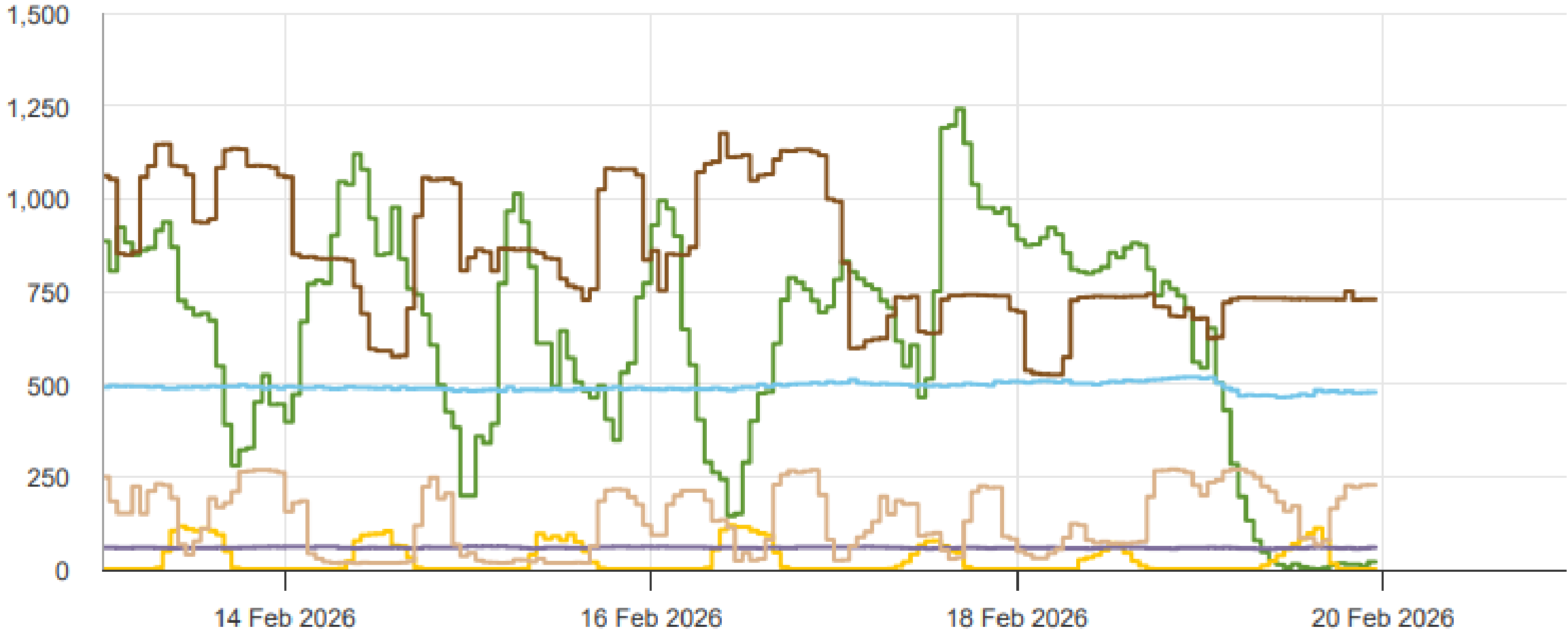


Data source: U.S. Energy Information Administration

Coal, Wind, and Hydro Dominate Montana Energy

Natural Gas for Peaking/Firming

megawatthours

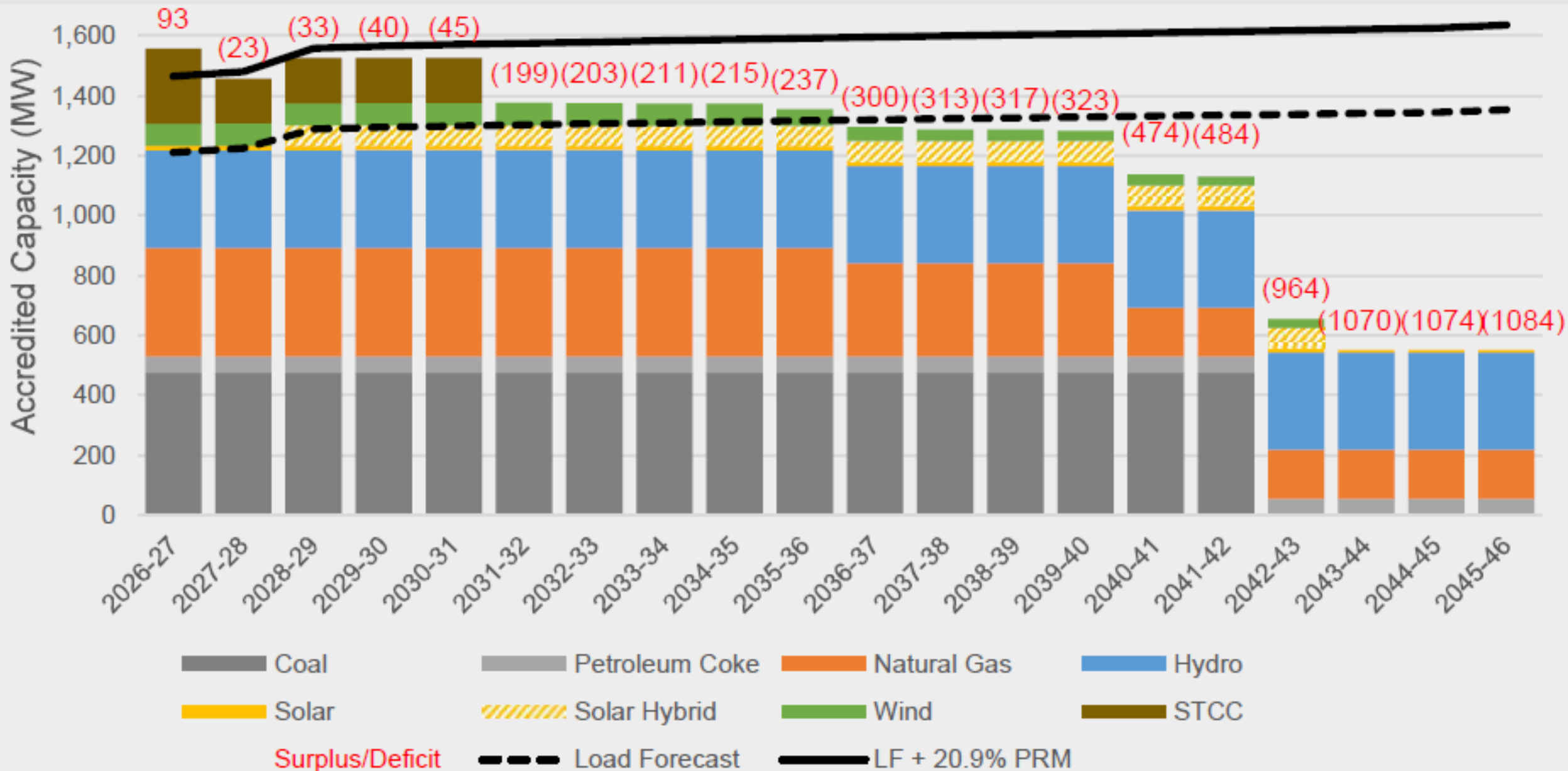


Wind Solar Hydro Petroleum Natural Gas Coal Total Generation



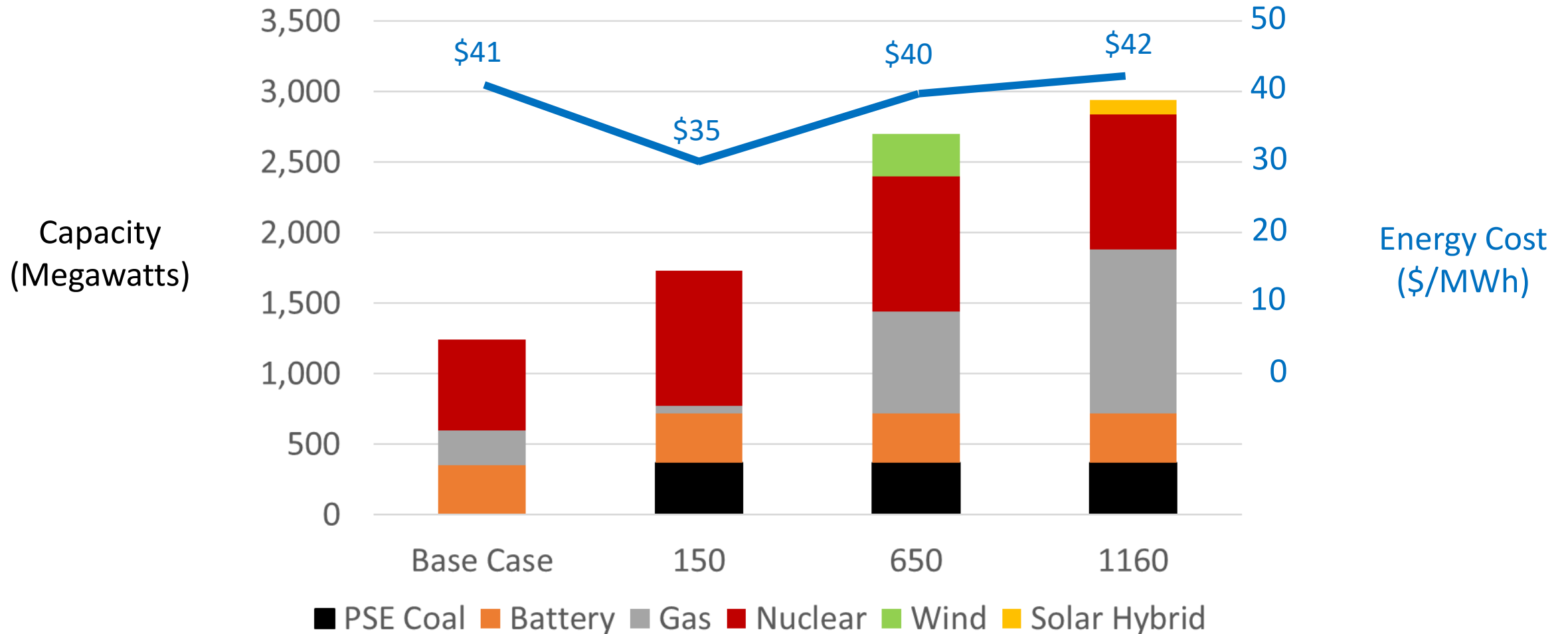
Data source: U.S. Energy Information Administration

Northwestern Energy Long Term Energy Forecast



Northwestern Energy Plans for Data Center Growth

Capacity Additions (MW) for Base Case and Data Center Loads of 150, 650, 1160 MW



Data Centers Have Electricity Supply Options

- Northwestern Energy

- Regulated by Montana PSC
- Comply with statute 69-8-201(1)(b) “...electricity service shall not adversely impact existing customers..”
- Integral to the Northwestern Energy rate base



- Market “Choice”

- Bilateral agreement with independent power producer (IPP)
- Regulated by FERC, uses WECC transmission network
- Independent of Northwestern Energy rate base



- Bring Your Own

- Behind/In Front of Meter



Structured Safeguards for Data Center Electric Service



NorthWestern
Energy
Delivering a Bright Future

Jan. 19, 2026

- **Rates are protected by law:** State law requires PSC to ensure new large loads to not increase rates for existing customers.

In some cases, new large-load customers may need to provide their own energy resources.

obligations when new customers with significant energy load connect to NorthWestern Energy's Montana energy system. The tariff will ensure growth is handled responsibly, costs are allocated fairly, and protections are in place for all customers.

A new Large Load Tariff and the Montana Public Service Commission's review of electric service contracts for new large-load customers will provide regulatory oversight, predictability for new large load customers and protect existing customers from unwarranted financial risk.

In some cases, new large-load customers may need to provide their own energy generation resources.

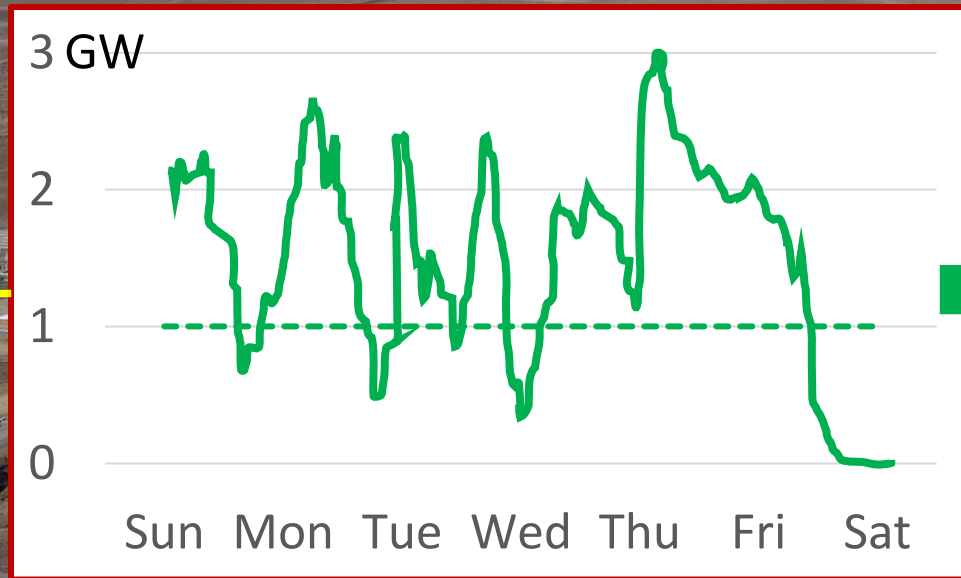
NorthWestern Energy will not compromise service reliability for existing customers. This approach ensures that growth of Montana's energy system is managed responsibly and fairly.

public input through hearings.

Montana Connections Data Center Electricity Service

- **Electricity demand:** 50MW with expansion to 200MW
- **Source:** Existing Northwestern Energy electric supply plus 370MW Colstrip capacity from Puget Sound Energy
- **Infrastructure costs paid in full by Sabey Data Centers, not Montana ratepayers**

Broadview Data Center Energy Strategy



Montana – Executive & Legislative Energy Initiatives



Governor's Energy Task Force

INTERIM COMMITTEE
ENERGY AND TECHNOLOGY INTERIM COMMITTEE (ETIC)

Provide recommendations and strategies to increase the supply of affordable and reliable energy options for Montana

- Electric Transmission
- PSC Reform
- Revisions to MCA 69-8-201 Large Loads
- Executive Energy Authority
- Gas Transmission
- Nuclear
- Geothermal

Regulatory and market uncertainty is discouraging energy investment in Montana

Montana's Energy Opportunity

The background of the slide is a photograph showing the silhouettes of utility workers on a power line tower. The workers are positioned on a bucket, working on the complex network of power lines and insulators. The sky is overcast with soft, diffused light, creating a high-contrast scene where the workers and the tower stand out as dark shapes against the lighter sky.

- Build a diverse portfolio of coal, gas, hydro, wind, solar, storage, nuclear
- Keep Colstrip running until we have a replacement
- Expand natural gas transmission & generation
- Expand electric transmission
- Invest in nuclear
- Reconsider net-zero goals
- Encourage investment in Montana